PARTICIPATORY DEVELOPMENT
towards Sustainable and Inclusive Development...leaving no one behind

Vision 2030 Jamaica &
the Sustainable Development Goals (SDGs)

Go FOR THE GOALS
On the road to the Jamaica we want by 2030
Presented by the Planning Institute of Jamaica (PIOJ)

Peisha Bryan-Lee, Programme Director, Vision 2030 Jamaica, Secretariat

Regional Workshop on "Integrated policies and policy coherence for SDGs in the Caribbean SIDS" - 13-15 November 2019 - Port of Spain, Trinidad and Tobago

November 13, 2019
True stakeholder engagement is not event or activity specific – it is an ongoing process built on a development philosophy of participation, inclusion, equity and good governance.
Participatory and Stakeholder-driven national and global development is people-driven… “leaving one behind” in the planning and decision-making process and translating this into equitable benefits for all.
## Vision 2030 Jamaica – National Development Plan
### Development Planning in Jamaica – the New Paradigm for the 21\textsuperscript{st} Century

<table>
<thead>
<tr>
<th>Feature</th>
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<tr>
<td>Long term planning horizon with a strategic focus</td>
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<td>Results oriented and evidence driven</td>
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<td>Bi-Partisan support</td>
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<td>High levels of stakeholder involvement and engagement</td>
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<td>Involvement of children and youth</td>
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<td>A well-defined implementation framework (MTF)</td>
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<td>Robust monitoring and evaluation framework</td>
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<td>Underpinned by the principles of sustainability, and inclusiveness and equity</td>
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<td>Paradigm shift from focus on lower forms of capital to higher forms of capital</td>
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<td>Alignment with key national and international frameworks (e.g. SDGs)</td>
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<td>A focus on transparency and accountability (performance reporting)</td>
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Central Principles and Paradigmatic Shifts that have informed the approach to stakeholder engagement and participation
Vision 2030 Jamaica – National Goals and Outcomes

"the place of choice to live, work, raise families and do business"

1. Jamaicans are empowered to achieve their fullest potential
   - A Healthy and Stable Population
   - World-Class Education and Training
   - Effective Social Protection
   - Authentic and Transformational Culture

2. The Jamaican society is secure, cohesive and just
   - Security and Safety
   - Effective Governance

3. Jamaica’s economy is prosperous
   - A Stable Macroeconomy
   - An Enabling Business Environment
   - Strong Economic Infrastructure
   - Energy Security and Efficiency
   - A Technology-Enabled Society
   - Internationally Competitive Industry Structures

4. Jamaica has a healthy natural environment
   - Sustainable Management and Use of Environmental and Natural Resources
   - Hazard Risk Reduction and Adaptation to Climate Change
   - Sustainable Urban and Rural Development
Stakeholder Mapping in Advancing Jamaica’s Development

**Vision 2030 Jamaica and the SDGs**

• Stakeholder Mapping in Plan Implementation is informed by the Theory of Change that underpins Vision 2030 Jamaica – who is critical to the implementation of the strategies and who are most affected by intended development results and unintended negative outcomes, slippages etc. – *Stakeholder Needs, Capacity and interests are multi-dimensional*
Stakeholders Mapping Towards Achieving Development Outcomes

• Who Influences, Who is Affected and Who Poses Risks?

Sustainable (social, economic and environmental)

Driven by the higher forms of capital

Inclusive “leaving no one behind”

Good Governance (participatory, accountable, democratic)

People-Centred
Jamaica’s Approach / Framework to Stakeholder Engagement and Participation in Advancing Vision 2030 Jamaica and the SDGs

- Sensitization and knowledge sharing and empowerment
- Partnership building and institutionalization
- Engagement of leadership at various levels – the Plan has bi-partisan ownership and support
- Continuous social marketing, including focus on cultivating culture of social responsibility aligned to Vision 2030 Jamaica and the SDGs
- Evidence-Based and Stakeholder-Driven Monitoring and Evaluation of Plan Implementation
- Evidence-Based and Stakeholder-Driven Medium-Term Prioritization
Main Achievements – Integration of Vision 2030 Jamaica and the Sustainable Development Goals (SDGs) through a Participatory Model

Audit on Jamaica’s Readiness to Implement the SDGs (2017)
Vision 2030 Jamaica – Plan Design

- PIOJ (SDGs Focal Point)
- STATIN (Results Monitoring)
- Ministry of Foreign Affairs and Foreign Trade (Global Interface)

Island wide Consultations with a range of stakeholders including children

- Multi-sectoral grouping of MDAs

Task Forces informed the development of 31 Sector Plans

- Multi-stakeholder mechanism for informing the development of the results and strategic frameworks for sectoral development towards the achievement of the 2030 National Goals
Landing the Post 2015 Development Agenda / SDGs in Jamaica

**SDGs Core Group**
- PIOJ (SDGs Focal Point)
- STATIN (Results Monitoring)
- Ministry of Foreign Affairs and Foreign Trade (Global Interface)

**Inter-Ministerial Working Group**
- Multi-sectoral grouping of MDAs

**Vision 2030 Jamaica Thematic Working Groups**
- Multi-stakeholder Mechanism for Monitoring the Advancement of Vision 2030 Jamaica

**Institutional Mechanisms**
- Developing Jamaica’s Position on the SDGs and their adoption

**Wider stakeholder groupings**
- Including academia, civil society

**Vision 2030 Jamaica – National Goals and Outcomes**

**MTF 2015-2018 shows alignment of SDGs with the 15 National Outcomes of Vision 2030 Jamaica**

**115 Targets relevant to Jamaica**
Integrating/Mainstreaming the SDGs (and wider Post-2015 Development Agenda) in Vision 2030 Jamaica

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Vision 2030 Jamaica Thematic Working Groups
- Multi-stakeholder Mechanism for Monitoring the Advancement of Vision 2030 Jamaica and the SDGs

Institutional mechanisms for monitoring and guiding the development process

Wider stakeholder groupings including academia, civil society, private sector and political leadership

The Road Map for SDG Implementation in Jamaica identifies Vision 2030 Jamaica as the mechanism for the implementation of the SDGs in Jamaica. The RIA identified a 91.3 per cent alignment between Jamaica’s national development agenda centred on Vision 2030 Jamaica and the SDGs.

Cabinet approved the Road Map in June 2017 and the establishment of the institutional mechanisms for SDGs implementation as well as a commitment to finance the SDGs.

MTF 2018-2021 shows alignment of the SDGs with the 15 National Outcomes of Vision 2030 Jamaica and the alignment of the SDG Targets with the National and Sector Strategies to advance the achievement of each National Outcome.
Integrating/Mainstreaming the SDGs (and wider Post-2015 Development Agenda) in Vision 2030 Jamaica – Medium Term Socio-Economic Policy Framework (MTF) 2018-2021

National Strategy | Sector Strategy | SDG Targets | SDG Indicators
--- | --- | --- | ---
National Goal 4 - Jamaica has a healthy natural environment

National Outcome #13 - Sustainable Management and Use of Environmental and Natural Resources

13.1: Integrate Environmental Issues in Economic and Social Decision-Making, Processes and Policies
Create frameworks that will enable the integrated management and sustainable use of Jamaica’s natural resources

- 15.1.1 Forest area as a proportion of total land area
- 15.1.2 Proportion of important sites for terrestrial and freshwater biodiversity that are covered by protected areas, by ecosystem type

14.2 - By 2020, sustainably manage and protect marine and coastal ecosystems to avoid significant adverse impacts, including strengthening their resilience, and take action for their restoration in order to achieve healthy and productive oceans

- 14.2.1 Proportion of national exclusive economic zones managed using ecosystem-based approaches

12.2 - By 2030, achieve the sustainable management and efficient use of natural resources

- 12.2.1 Material footprint, material footprint per capita, and material footprint per GDP
Medium Term Socio-Economic Policy Framework (MTF)

- Provides the policy and strategic framework for the development of Strategic and Operational Plans of Ministries, Departments and Agencies (MDAs) and other partners in development.

- Serves as the selection criteria for Government priority projects – assessed by the Public Investment Management System (PIMS) and then included in the Public Sector Investment Programme (PSIP).

- Serves as the results framework for Medium Term Results-Based Budgeting.
Goal One: Jamaicans are Empowered to Achieve Their Fullest Potential:

- National Outcome #1 – A Healthy and Stable Population
- National Outcome #2: World Class Education and Training
- National Outcome #3: Effective Social Protection

Priority Area 1: An Inclusive, Equitable and Prosperous Caribbean

- Access to quality education and lifelong learning increased, for enhanced employability and sustainable economic development
- Access to equitable social protection systems, quality services and sustainable economic opportunities improved

Priority Area 2: A Healthy Caribbean

- Universal access to quality health care services and systems improved
- Laws, policies, and systems introduced to support healthy lifestyles among all segments of the population

Goal One: Jamaicans are Empowered to Achieve Their Fullest Potential:

- National Outcome #1 – A Healthy and Stable Population
Goal Two: The Jamaican Society is Secure, Cohesive and Just
- National Outcome #5: Security and Safety
- National Outcome #6: Effective Governance

Goal Four: Jamaica has a Healthy, Natural Environment
- National Outcome #13: Sustainable Management and Use of Environmental and Natural Resources
- National Outcome #14: Hazard Risk Reduction and Adaptation to Climate Change
Mainstreaming the SDGs in National Data Processes

National Consultations to assess Jamaica’s readiness to monitor the Global SDGs Indicators

SDGs Core Group
- PIOJ (SDGs Focal Point)
- STATIN (Results Monitoring)
- Ministry of Foreign Affairs and Foreign Trade (Global Interface)

Vision 2030 Jamaica Thematic Working Groups
- Multi-stakeholder Mechanism for Monitoring the Advancement of Vision 2030 Jamaica and the SDGs

Other Stakeholder Consultations
Mainstreaming the SDGs (and wider Post-2015 Development Agenda) in Vision 2030 Jamaica

Auditor General conducts an Audit on Jamaica’s Readiness to Implement the SDGs

- Establish a Focal Point for the SDGs
- Develop a Monitoring and Evaluation Framework for Vision 2030 Jamaica that integrates the SDGs
- Address the gaps in alignment between Vision 2030 Jamaica and the SDGs
- Address gaps in capacity for monitoring the SDGs
- Develop a Policy Approach / Strategy for Financing the SDGs
- Strengthen the Communication Strategy and Monitor for Effectiveness

The Audit engaged key partners, including the PIOJ, STATIN and the Cabinet Office

Response to the Audit includes the following stakeholder-driven/participatory processes:

- Strengthen the strategic alignment of Vision 2030 Jamaica to the SDGs and targets in MTF 2018-2021
- Process to Strengthen the M&E Framework of Vision 2030 Jamaica with integration of the SDGs – stakeholder and partnership driven
- Strengthening of strategic framework for Sustainable Financing of Development
- Addressed the alignment
- Integration of the SDGs in Vision 2030 Jamaica Stakeholder Engagement and Participation Programmes with process to strengthen the framework for Stakeholder Engagement, Communication and Social Marketing
Stakeholder-Driven Institutional Mechanisms/Arrangements to Produce Jamaica's 1st Voluntary National Review Report, 2018

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**Thematic Working Groups**
- Multi-stakeholder Mechanism for Monitoring the Advancement of Vision 2030 Jamaica and the SDGs

**National Oversight Committee**
- Multi-stakeholder body responsible for review and oversight of SDG Implementation

Jamaica’s 1st Voluntary National Review Report, 2018
Stakeholder Consultation – Jamaica’s 1st VNR

The process to develop the VNR commenced in July 2017; the stakeholder processes that informed the VNR dates back to 2007 in the plan design phase of Vision 2030 Jamaica.

The approach to stakeholder engagement in preparing the VNR had two main components which focused on government and non-government actors:

In over 42 stakeholder consultations specific to the VNR and over 20 stakeholder consultations to inform the development of the 4th MTF for the period 2018-2021.

- Stakeholder consultation and sensitization sessions with private sector, academia, civil society and general public – knowledge and idea sharing
- The 2017 staging of PIOJ’s Dialogue for Development Series under the Theme – “The Jamaica We Want: Vision 2030 Jamaica, Advancing the Sustainable Development Goals (SDGs)...Leaving No One Behind”
- Traditional and social media (incl. promotional video circulated on social media), promotional events, billboards, interviews, community outreach etc.
Stakeholder Consultation – Jamaica’s 1st VNR

• The approach to stakeholder engagement in preparing the VNR had two main components which focused on government and non-government actors (continued):

• Ministries, Departments and Agencies (MDAs) of the government in facilitating assessment of the strategic framework for development, including institutional processes, sector level strategic priorities for development, policy cohesion, systems for monitoring and evaluation, development results, challenges and gaps – *largely in assessment performance and reporting on development results under MTF 2015-2018 and policy-based strategic prioritization for MTF 2018-2021*
Stakeholders Engaged, Jamaica’s 1st VNR - National and Local Levels

Addressing issues related to the 4 Goals and 15 National Outcomes of Vision 2030 Jamaica, and the 17 SDGs

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<th>Stakeholders</th>
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<td>Children and Youth (in and out of school)</td>
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<td>Women and Men</td>
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<tr>
<td>The elderly</td>
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<tr>
<td>Public Sector</td>
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<tr>
<td>Private Sector</td>
</tr>
<tr>
<td>Civil Society Organizations (CSOs) &amp; Non-Governmental Organizations (NGOs)</td>
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<tr>
<td>International Development Partners (IDPs)</td>
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<tr>
<td>Persons with Disabilities (PWDs)</td>
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<tr>
<td>Data producers (official and other national data and statistics)</td>
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Challenges & Requirements – Participatory Development

It takes time, patience and agility / adaptability

You will face fair and unfair criticism – how you deal with this is critical in determining stakeholder buy-in

Capacity building of all stakeholders is necessary to inform evidence-based decision making and strategic thinking – ignorance in stakeholder engagement is threat to evidence-based decision-making

There is a need to develop systemic processes and transparent governance arrangements – this requires significant investments that promote and facilitate greater levels of accountability

Stakeholder ownership of the process within silos undermine inclusive participation and undermine efforts towards policy coherence
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