



Budgeting and Funding of United Nations Regular Budget

September 7, 2022

Mr. Johannes Huisman, Director

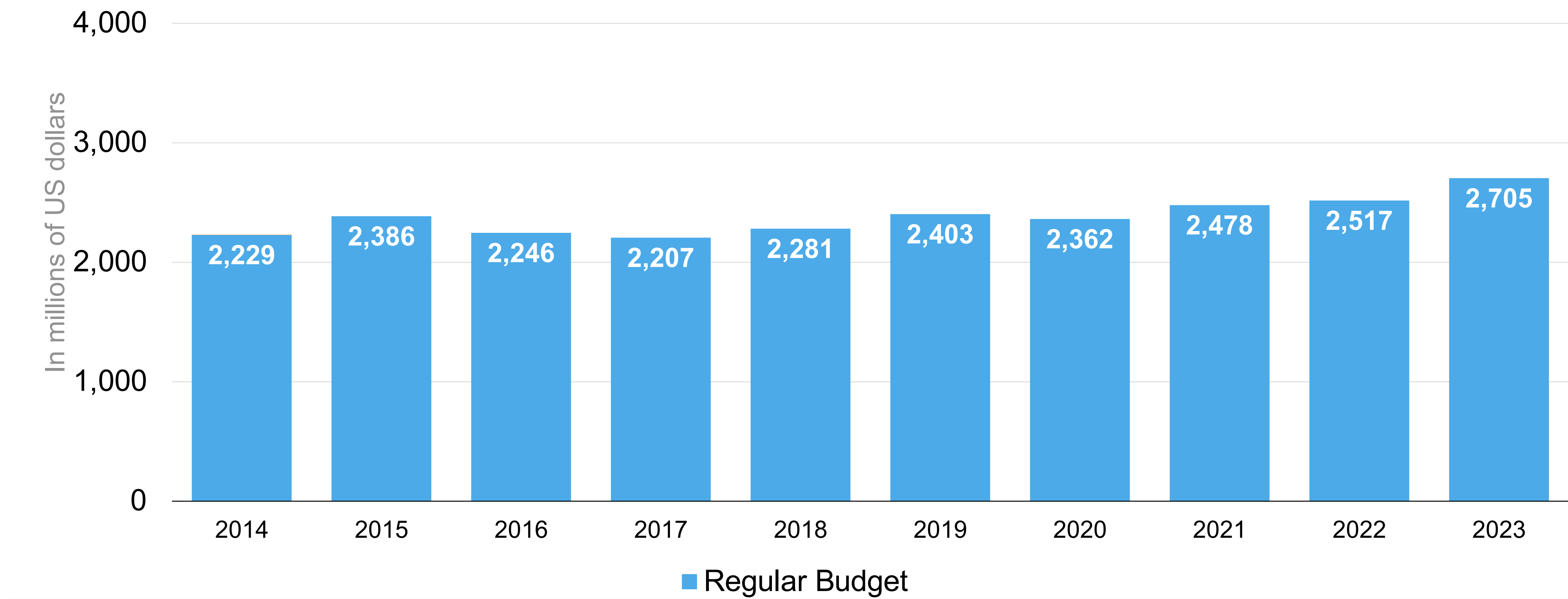
Office of Programme Planning, Finance, and Budget (OPPFB)

Programme Planning and Budget Division (PPBD)



Nominal growth between 2014 & 2023 of \$475 m or 21%

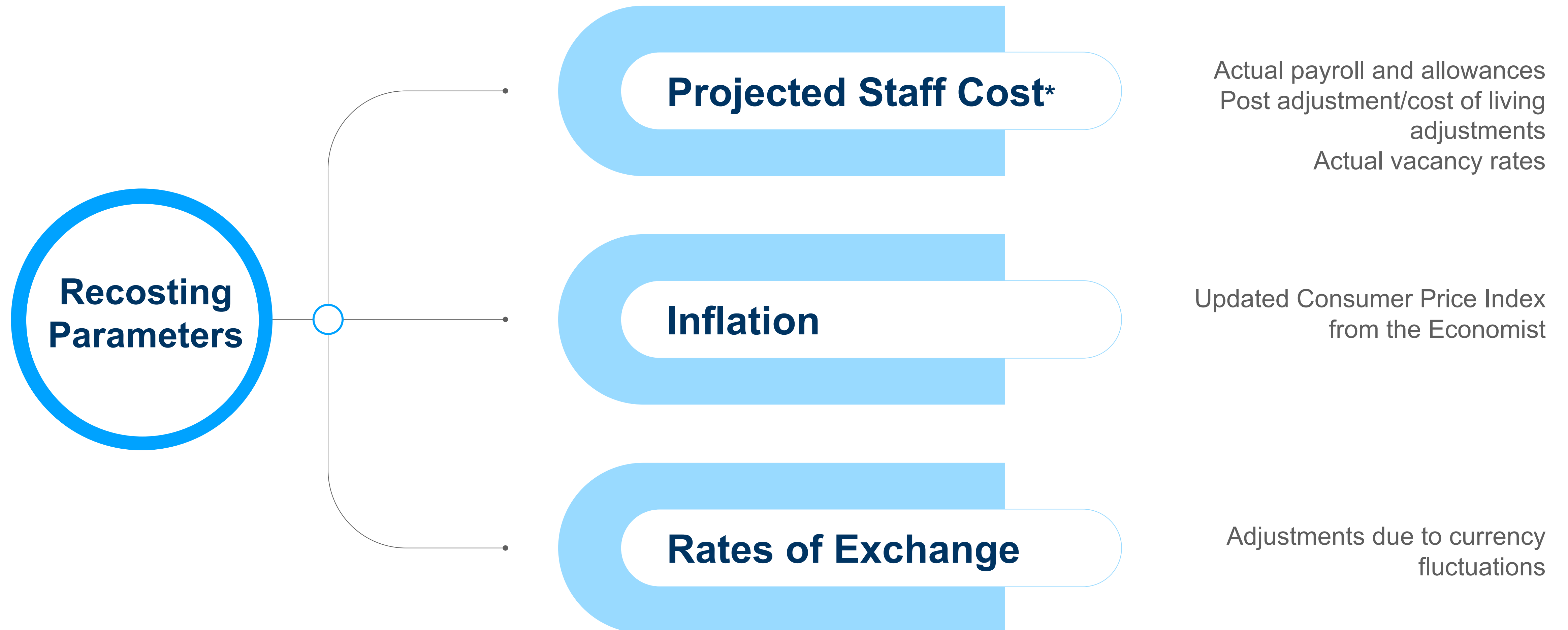
No real growth; recosting totals \$470m



Total posts approved for 2014-2015: 10,118
Total posts proposed for 2023: 10,122



Recosting parameters subject to technical revision

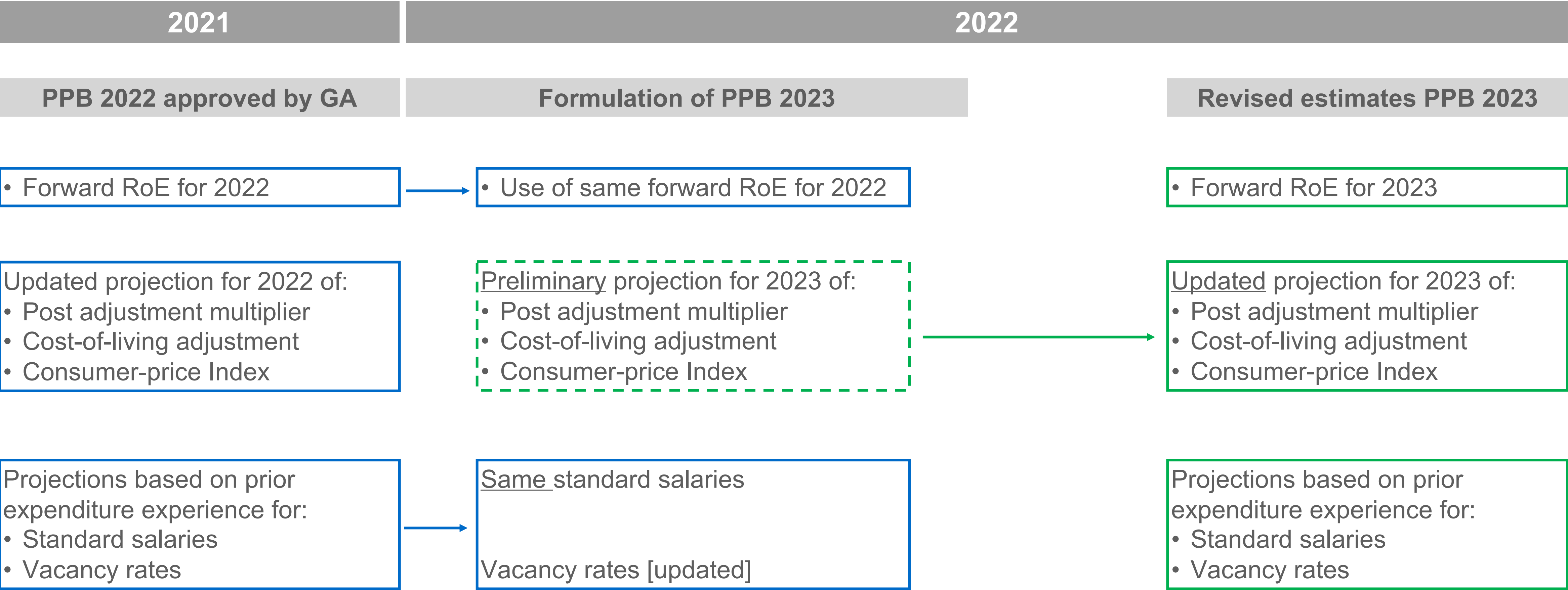


* If actual expenditures for staff exceed appropriation additional resources will be sought

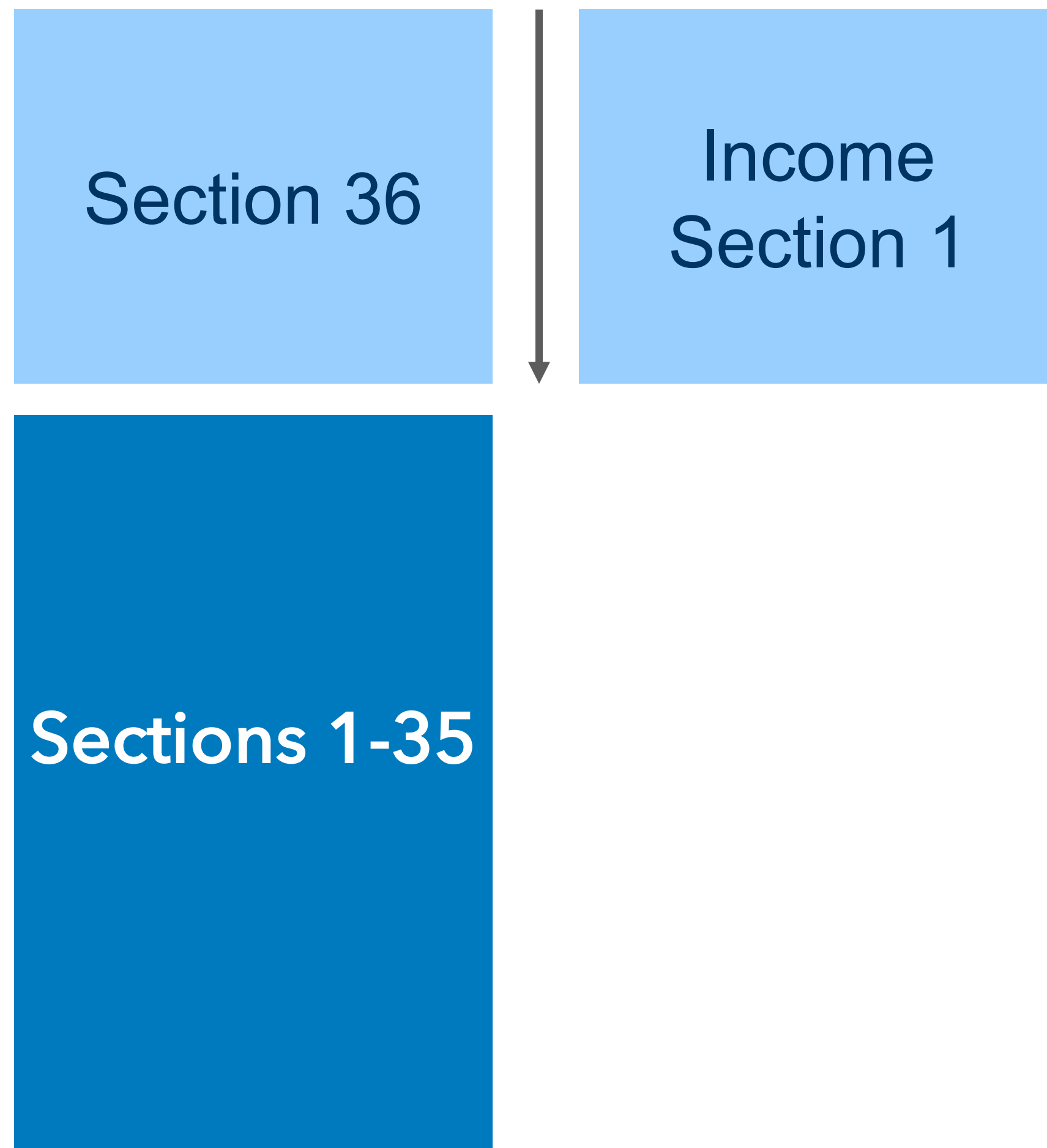


Recosting remains technical process.

Changes to the methodology require approval by the GA



Assessment to Member States is net of staff assessment



Other factors affect assessments

- Income sections 2 and 3 reduce assessment further
- Cancellation of prior period obligations
- Other differences between approved estimates and actual expenditures

PPB, includes regular budget and estimates for XB & support account



- *RB estimates proposed for approval. Programme plans enabled by resources from all funding sources.*
- *Extrabudgetary (XB) estimates & support account resources for information purposes*
- *80% of XB estimates under UNHCR, UNRWA and UNWOMEN are subject to dedicated oversight*



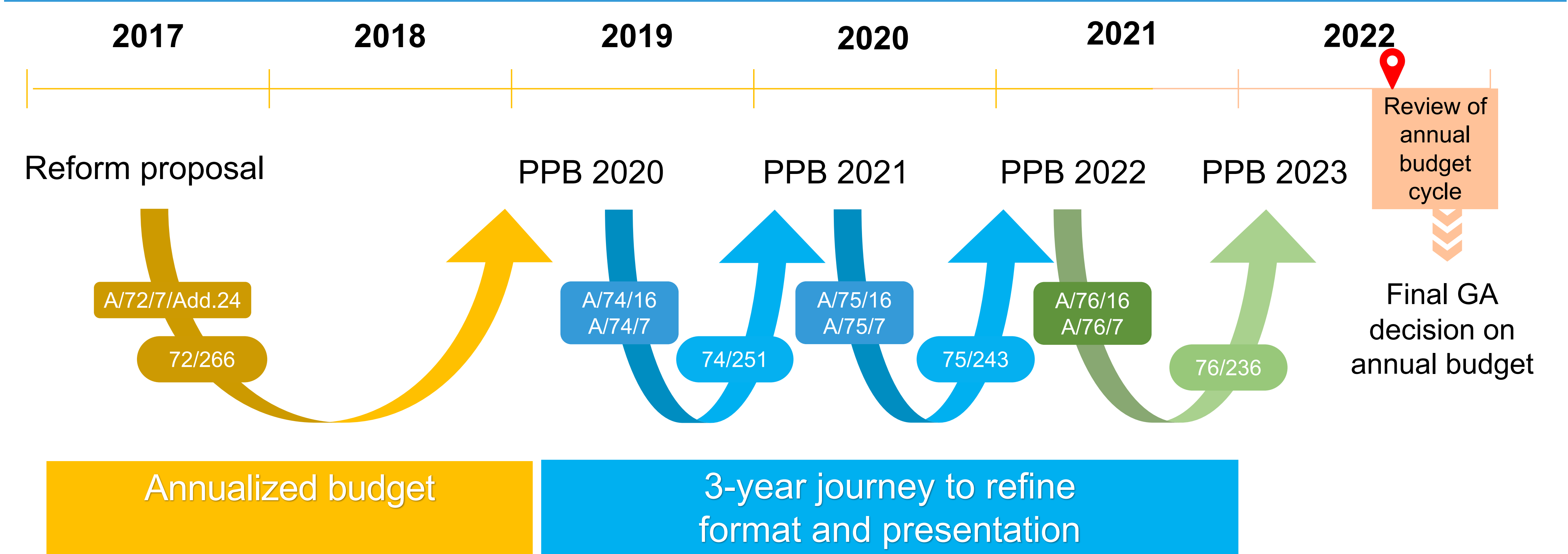


Budget reform: to earn trust by demonstrating value

...and improved engagement with programme managers

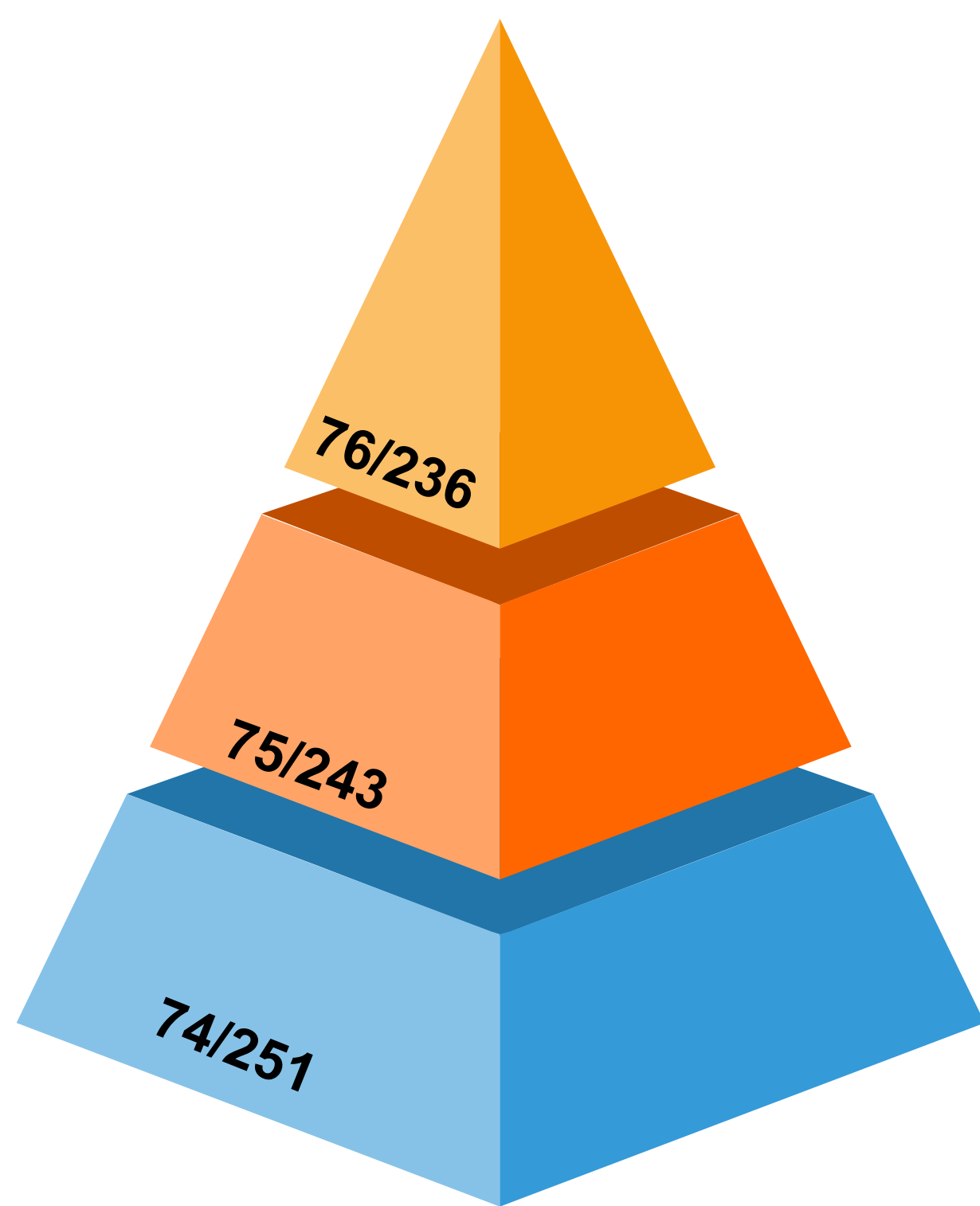


Review of the changes to the budgetary cycle in 2022



Format that responds to the demands of Member States

...fewer recommendations and greater stability in the presentation format



A/RES/74/251

- Full mandate list
- Detailed deliverables
- Strategies/SDGs at subprogramme level
- More results
- Exclude photos/icons
- Expanded performance measures covering 5 years
- Enhanced link between plans, lessons learned and deliverables

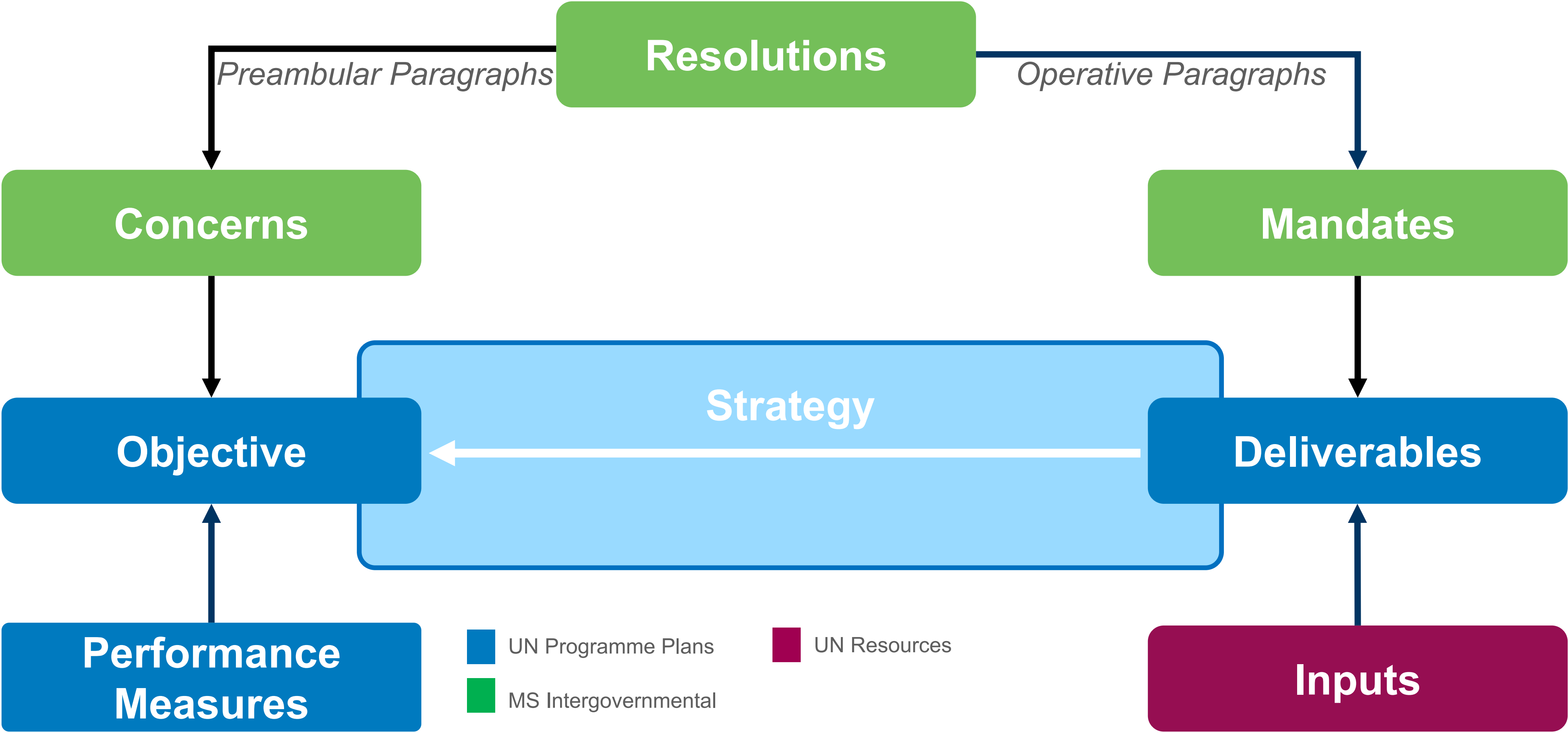
A/RES/75/243

- Enhance the structure of subprogramme strategies
- Enhance quantification of deliverables, whenever practical
- Avoid overlap of themes in planned results

A/RES/76/236

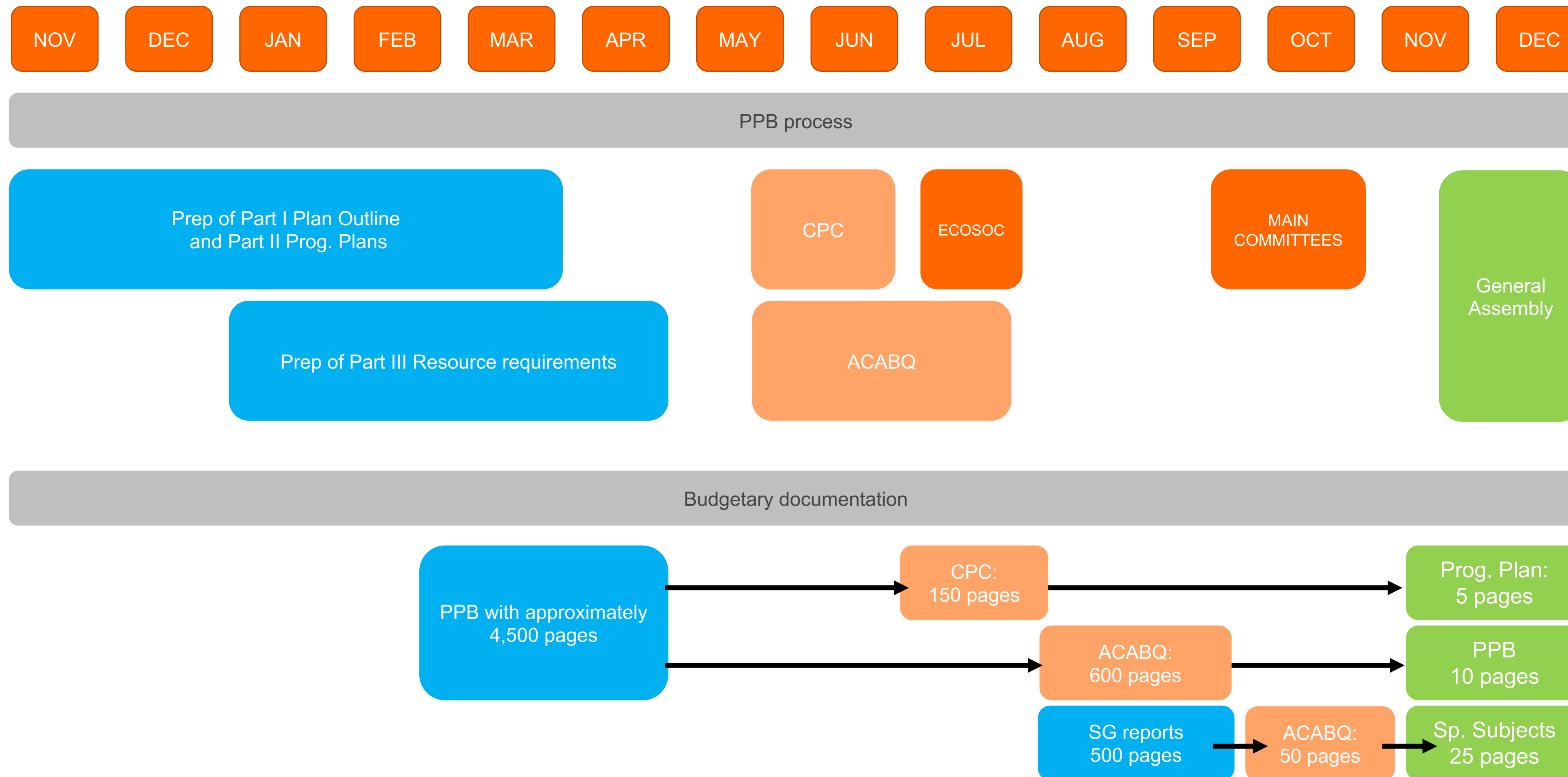
- Continue to:*
- Enhance the quality, clarity and usability of information while addressing the increased volume of documentation without loss of information

Result-based budgeting in the UN driven by resolutions



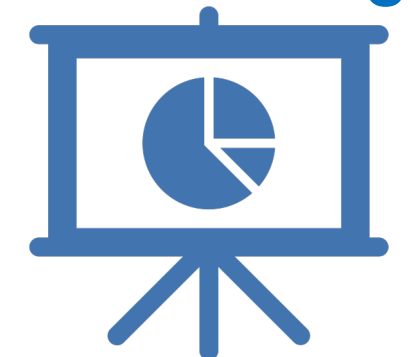
Annual programme budget process starts with programme plans

Comprehensive information to be considered by the General Assembly



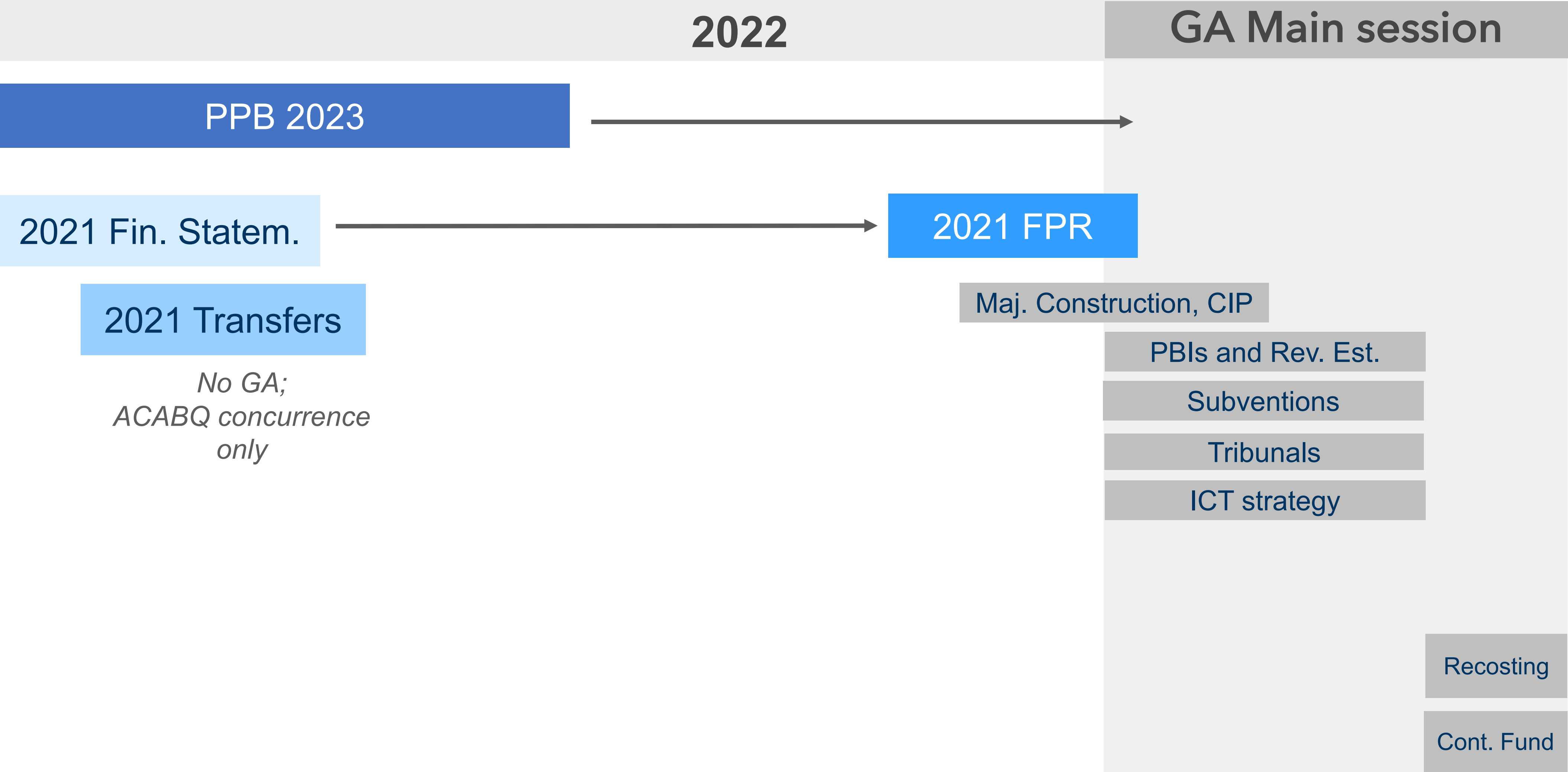
Always available online

results.un.org



Budget Inform Pilot

PPB 2023, Financial performance report for 2021 & additional reports to be considered during main session





Preliminary estimates of >\$180m expected in additional resources above PPB 2023

Reports based on resolutions	Amount in millions of USD
Human Rights Council	-
Resolutions and decisions by the GA	TBD
Youth office	\$3.5-3.9
Summit of the future/Common agenda	TBD
PBI for UNJSPF	\$(0.05)
Resolutions and decisions by the Security Council	TBD
Haiti (BINUH)	>\$5
Total	>\$8

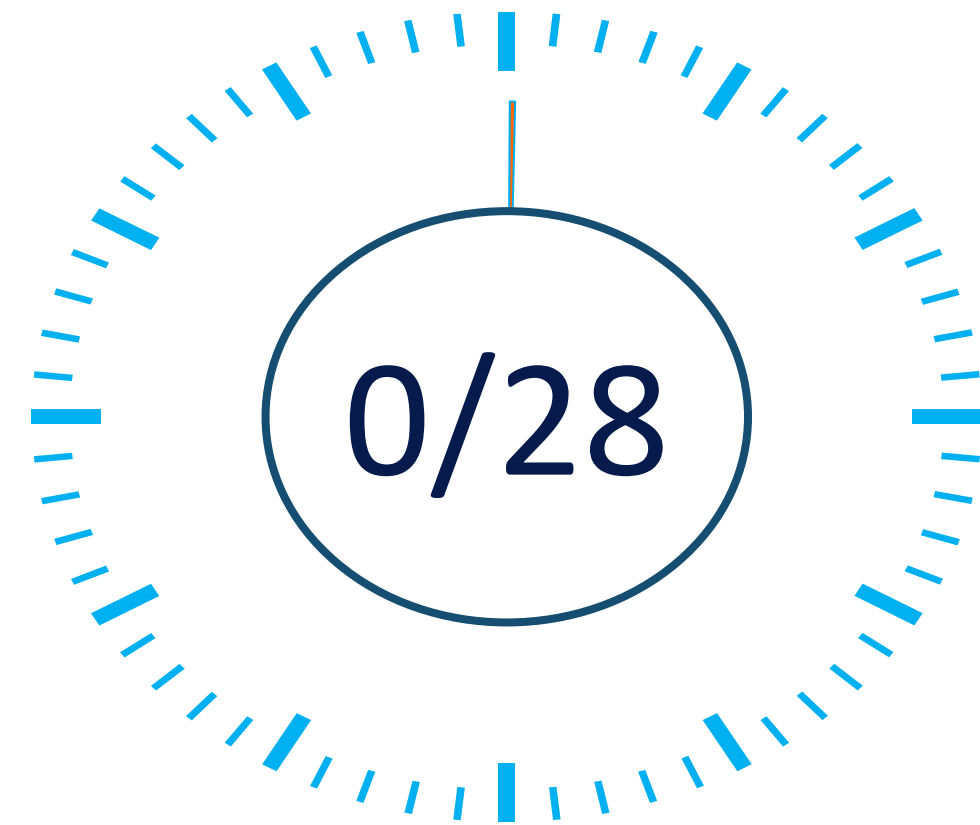
* Additional \$6 m under various Sections for Construction-related projects

Other reports	Amount in millions of USD
Construction*	\$58.3
ECA	\$18.1
ECLAC	\$3.6
ESCAP	\$10.5
UNON	\$20.0
Strategic Heritage Plan (presented outside RB)	\$102.6
Subventions	\$10.3
ECCC	\$7.5
RSCSL	\$2.8
STL	TBD
UN activities to mitigate global food security and its humanitarian impact	TBD
Recosting	TBD
Total	>\$171.3



CPC: more timely consensus on programme plans for 2023

...and discussion during CPC increasingly on substantive issues



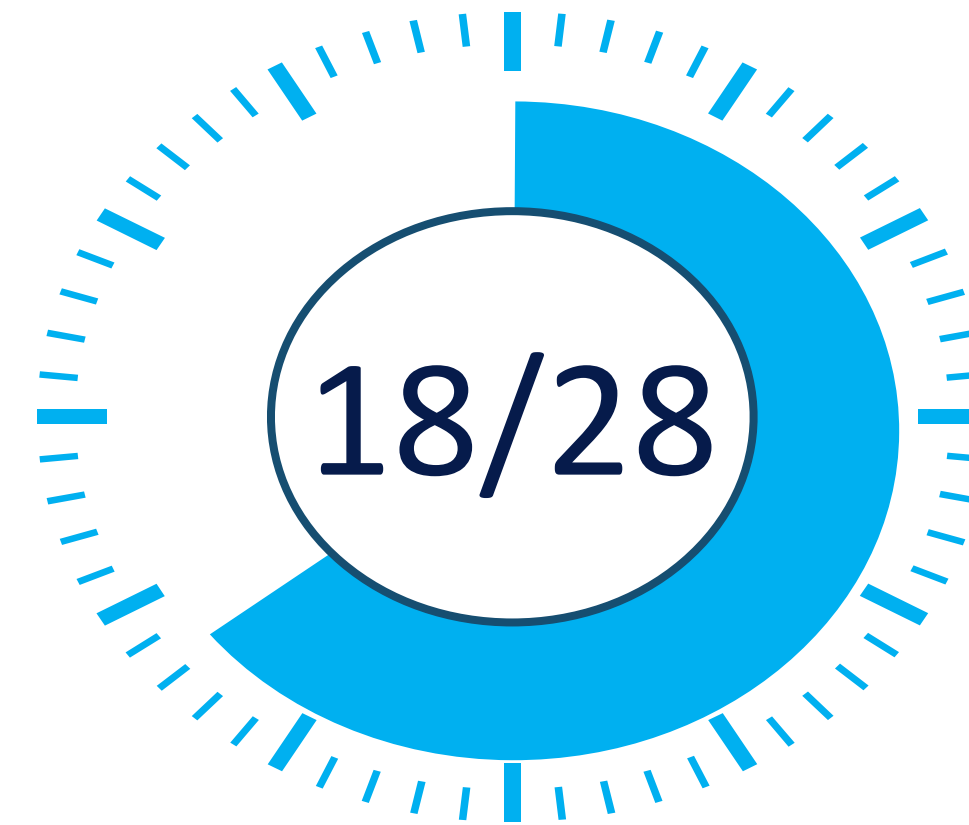
PPB2020

Consensus on 0
programme plans
(A/74/16)



PPB2021

Consensus on 20
programme plans
(A/75/16)



PPB2022

Consensus on 18
programme plans
(A/76/16)



PPB2023

Consensus on 23
programme plans
(A/77/16)

PPB2023 > 6 recommendations per programme on average

PPB2018-19 < 1 recommendations per programme on average

DGACM

59. The Committee **commended** the efforts of the Department in supporting multilingualism as a core and fundamental value of the Organization, thus emphasizing its importance in the activities of the United Nations and contributing to the achievement of the goals of the United Nations, as set out in Article 1 of the Charter of the United Nations.

DPO

138. The Committee **commended** the work of the Department to mainstream a gender perspective into its work, including through the full, equal and meaningful participation of women and the full implementation of the women and peace and security agenda.

And many others

ACABQ recommends \$50.7 million reduction, 59 fewer posts and requests more information in future proposals



- 50.7 m reductions, with 70%(35.4 m) reductions related to HRC Front-loading
- Fewer 59 post and positions (*OCT, SC-SEA, Anti-racism*)
- More 23 GTA positions instead (*OCT, UNRWA, ICJ*)

Financials and Posts



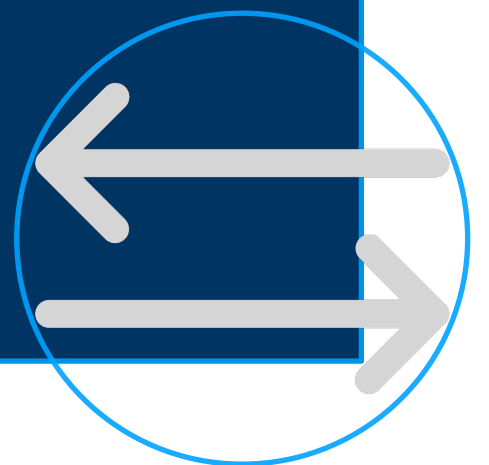
- Historical info (5 Yr vacancy, 3 yr expenditures)
- HR Information (Latest, incumbency information, Retirement plans, Gender, Geography)
- XB breakdown for Cost Recovery, Posts incumbency, Functions

Additional info



- Almost all post changes subject to 50 % vacancy rate
- Additional variances
- Dev Account – 0.50 % of the SG Proposal

Changes to methodology





Some proposals are not immediately appropriated

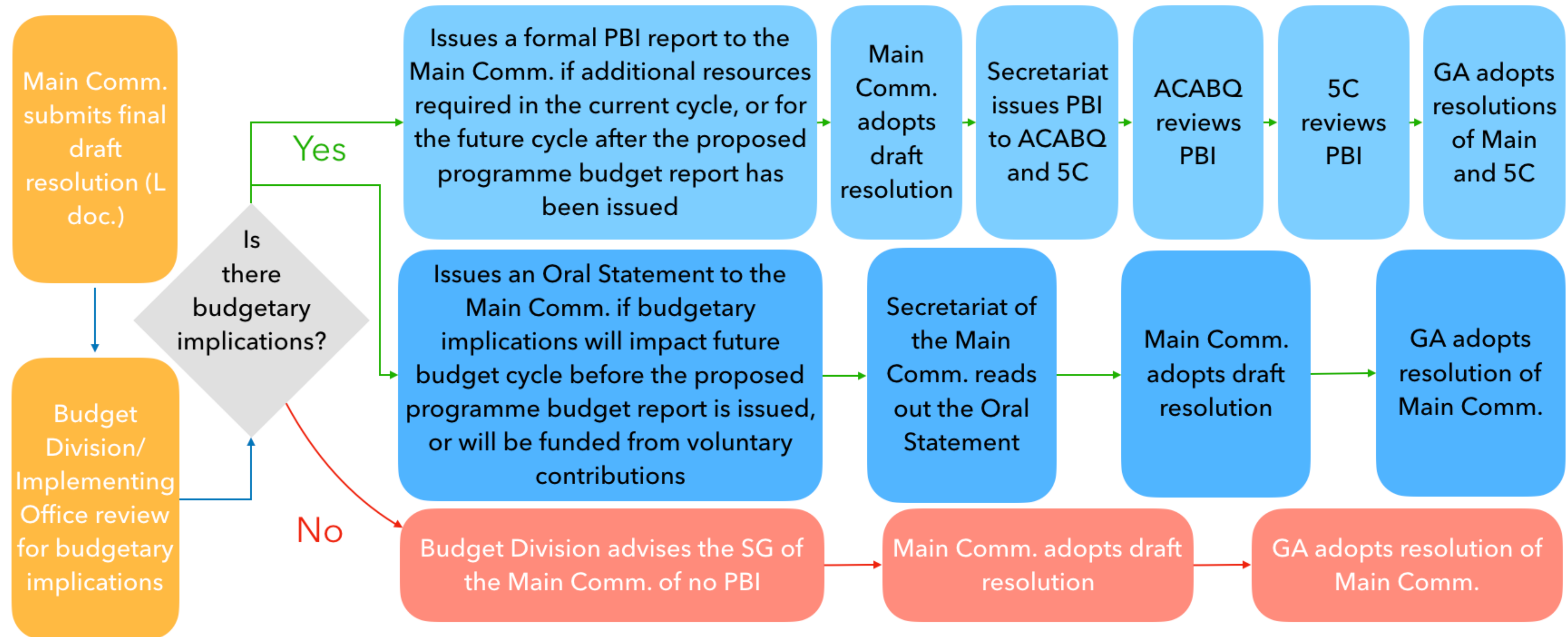
Budgetary proposals/resolutions	Description	Immediate appro.
Proposed programme budget (Res 76/245)	Requirements known until April	✓
Unforeseen and extraordinary expenses (UEE) (Res 76/248)	\$10m with the concurrence of ACABQ (if >10m GA)	✗
	\$8m under SG authority to quickly respond to events that threat maintenance of peace and security	✗
	ICJ: 362.5k Security: 500k	✗
Subventions (Res. 76/246)	Complement XB funding and honor obligations and mandates	✓
PBIs and Rev. Estimates (Res. 76/246)	Following resolutions deciding on new / expanded mandates or SG initiatives as per Fin. Reg.	✓

✗ Presented post-facto in the financial performance report for possible appropriation

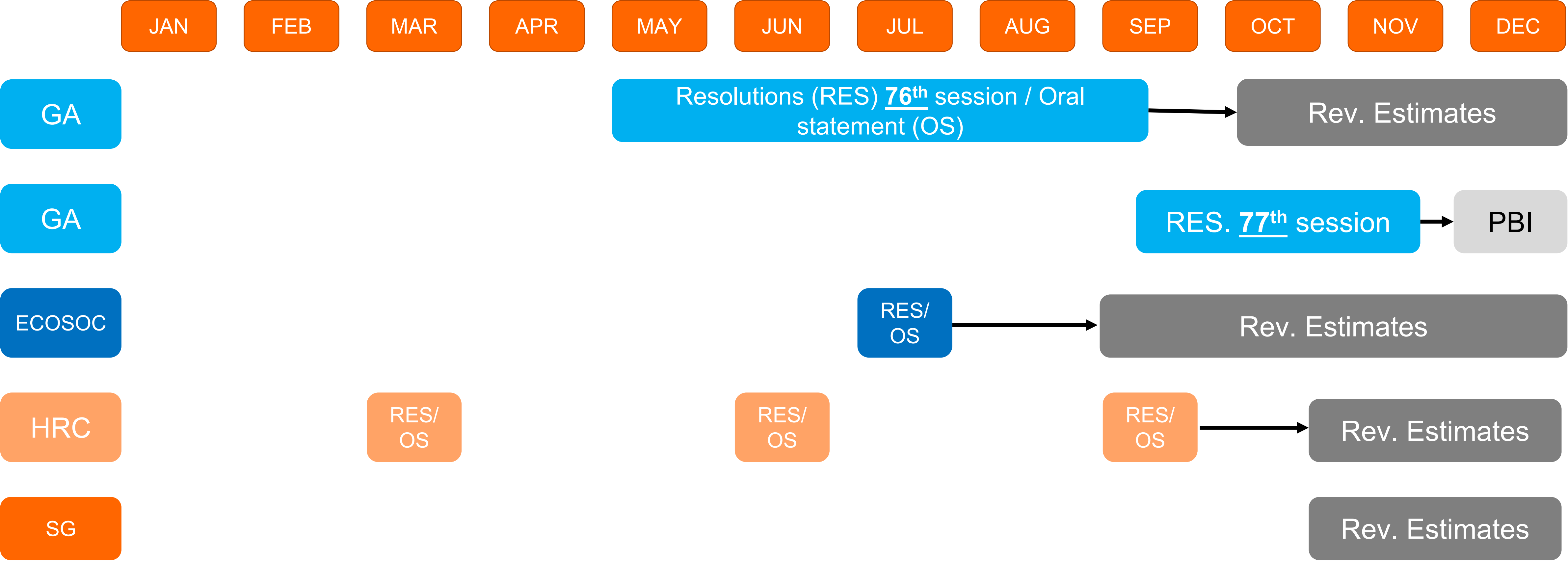


Programme budget implications (PBIs)

Mandates not provided for in the programme budget



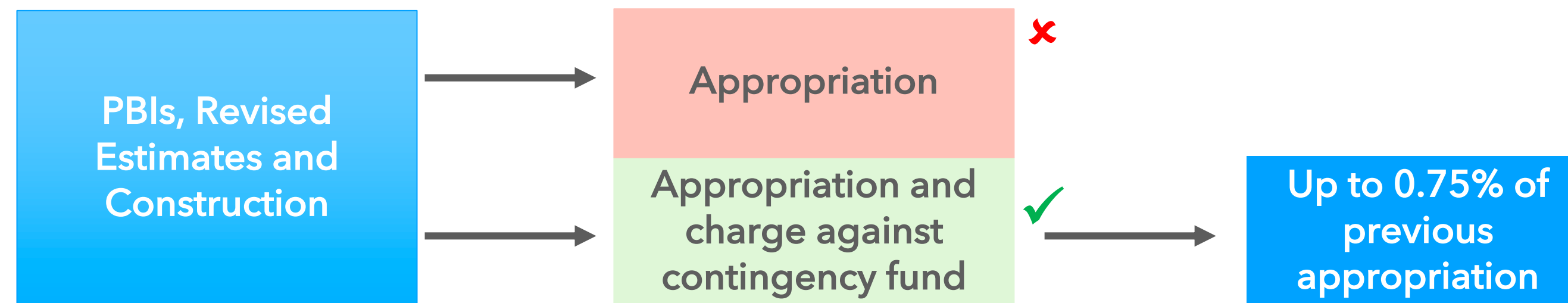
Different procedural scenarios for supplementary budgets





Contingency fund is not a funding mechanism

It's a margin for additional mandates



**Prop.
Programme
budget**

- Political margin set at 0.75% of the appropriation to accommodate mandates not in the programme budget.
- Depending on the magnitude of new and expanded mandates with budgetary implications, level of the contingency fund may be exceeded.
- Appropriation outside of contingency fund will be sought when PBLs and revised estimates exceed level set for the contingency fund.
- General Assembly regularly approves RE and PBLs that exceed level set for the contingency fund.

Budgetary implications influenced by nuances in language

Case by case assessment continues to be required



Condition 1
Binding request for action

Condition 2
New/expanded activities

Decides...

A new report of...

Mandates...

New consultations...

Requests...

Additional meetings...

In contrast to: encourage, call upon, invites, etc.

In contrast to: maintain, continue to, etc.

Illustrative examples

- Invites to explore... **N**
(no conditions met)
- Decides to maintain... **N**
(only condition 1 met)
- Invites a new report **N**
(only condition 2 met)
- Request a new report **Y** (both conditions met; hence, budget implications)

Condition 1

or

Condition 2

→ **No PBIs**

Condition 1

and

Condition 2

→ **PBI triggered**



Thank You!