Independent Evaluation – Management Response

(Note: This form is to be included in the final report.)

Name of programme/office/unit:	Division for Peace, Peacekeeping Training Programme Unit		
Name of programme manager	Evariste Karambizi		
Name of project undertaking	Training and Advanced Training of West African Security Forces project	ID	TARPT108
Name of evaluation	Independent Evaluation of the Training and Advanced Training of West African Security Forces		
Report issuance:	July 2023		

SECTION I – Comments on Findings/ Conclusions

SECTION II - RECOMMENDATIONS						
Recommendation		**Management Response and Planned Action**				
		Accepted Partially Accepted Rejected	**Planned action**	**Budget allocated(if necessary)**	**Status 6 months (planned, under implementation, implemented)**	**Status one year (planned, under implementation, implemented)**
1.	**Map KAIPTC capacity gaps and UNITAR strengths and formulate an action plan by e.g.,** o Reviewing areas for support that are still valid in KAIPTC strategic documentation, obtaining if possible, preliminary findings from the 2019-2023 strategic plan mid-term evaluation. o Assessing how UNITAR could continue to help KAIPTC address those points (e.g., training update and design, e-learning module development, gender mainstreaming into training content; monitoring and self-evaluation capacity and methods, including impact level results).	**Accepted partially**	Program will cooperate with KAIPTC through its police adviser at the ground, addressing the recommendations. However, it has to be mentioned that the decision-making process in terms of supporting KAIPTC is limited. Strategic decisions are made at the Governing Board, in which donors, the Ghanian MOD and representatives of KAIPTC are present. UNITAR is not part of this forum (yet).		planned	planned
		Comments:				

Recommendation	Accepted Partially Accepted Rejected	Planned action	Budget allocated (if necessary)	Status 6 months (planned, under implementation, implemented)	Status one year (planned, under implementation, implemented)
2. **Develop a sustainability strategy that defines UNITAR's long-term relationship with KAIPTC by e.g.,** ○ Reviewing the goals and objectives of the Joint Declaration of Intent between Germany, KAIPTC and UNITAR and extending the arrangement beyond 2022. ○ Continuing to devise a sustainable approach that includes the development of an IT system that supports interactive training and is capable of replicating the impact of the availability of real-time information on a mission's operations, while also providing an enhanced capacity for e-learning. ○ Screening interest among donors supporting the same courses to revise the approach to training to more accurately reflect the needs of current peace operations and support more demand-driven initiatives.		**<u>Reviewing the goals</u>** The Declaration of Intend was the initial step to secure funding from Germany through UNITAR to KAIPTC. Funding was secured for 2023. **<u>Development of IT Infrastructure</u>** The development of an IT system is currently not part of the funding of Germany. However, the necessity of upgrading the IT structure at the KAIPTC is discussed the Governing Board. **<u>Screening among donors</u>** UNITAR through its police adviser and the German Embassy at the ground is in constant contact with the other donors to avoid duplications.		**<u>Reviewing the goals</u>** Reviewing the goals and objectives is done when applying for funding and agreeing for the log frame with the donor. (Implemented for 2023) **<u>Development of IT Infrastructure</u>** Support of the development of infrastructure will be part of the project proposal for 2024, but depends on the willingness of the donor **<u>Screening amongst donors</u>** Under implementation	
	Comments				

Recommendation	Accepted	Planned action	Budget allocated	Status 6 months	Status one year (planned,

		Partially Accepted Rejected		**(if necessary)**	**(planned, under implementation, implemented)**	**under implementation, implemented)**
3.	**Revisit and refine the project's logical framework and chain of results, be explicit about efforts and decisions' rationale by e.g.,** ○ Adding processes, relational and coordination efforts to the logical framework, and ensuring that indicators are measurable (means of verification) and can benefit from KAIPTC baseline data.	**Accepted**	Program will closely work with the donor to include measurable indicators	Costs are allocated under TARPT108	implemented	
		Comments:				

	Recommendation	Accepted Partially Accepted Rejected	Planned action	Budget allocated (if necessary)	Status 6 months (planned, under implementation, implemented)	Status one year (planned, under implementation, implemented)
4.	**Strengthen accuracy and quality of UNITAR reporting by e.g.,** ○ Ensuring that processes, results and changes in plans are accurately documented in interim reports; considering short UNITAR training assessments on quality, strengths and weaknesses using UNITAR's guidance documents and templates to cross check with KAIPTC TED assessments (EQL1). Further build trainers understanding of gender mainstreaming.)	**Accepted**	Program will reflect on changes as recommended. The understanding of gender mainstreaming is and will be further addressed in the UNITAR supported and Germany financed training courses.	Costs are allocated under TARPT108	Under implementation	
		Comments:				

Recommendation		Accepted Partially Accepted Rejected	Planned action	Budget allocated (if necessary)	Status 6 months (planned, under implementation, implemented)	Status one year (planned, under implementation, implemented)
5.	**Promote and support exchanges of experiences and expertise with other African training centres in the 2023 phase and other future projects by e.g.,** ○ Including joint activities in future project documents supported by Germany (e.g., joint design, shared bilingual library, joint training delivery).	**Partially accepted**	KAIPTC is an officially recognized Center of Excellence and part of the APSTA network ISMI in Cote d'Ivoire is for example cooperating in its maritime courses with KAIPTC. Program will indicate possible cooperation areas to the donor. However it is up to the donor to support these initiatives. It is the aim of the program to create/support a functional network amongst the African Training Centers.		under implementation	
		Comments:				

Name of Director/Programme Manager	Date	Signature
Claudia Croci, Chief Pre-deployment Training and Advisory Section, Division for Peace, OIC PTPU	**21.07.2023**	Claudia Croci Digitally signed by Claudia Croci Date: 2023.07.21 09:52:13 +02'00'